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The Wolf of Wall Street

2007-09-25 Jordan Belfort NEW YORK TIMES BESTSELLER • Now a major motion picture directed by Martin Scorsese and starring Leonardo DiCaprio By day he made thousands of dollars a minute. By night he spent it as fast as he could. From the binge that sank a 170-foot motor yacht and ran up a \$700,000 hotel tab, to the wife and kids waiting at home and the fast-talking, hard-partying young stockbrokers who called him king, here, in Jordan Belfort's own words, is the story of the ill-fated genius they called the Wolf of Wall Street. In the 1990s, Belfort became one of the most infamous kingpins in American finance: a brilliant, conniving stock-chopper who led his merry mob on a wild ride out of Wall Street and into a massive office on Long Island. It's an extraordinary story of greed, power, and excess that no one could invent: the tale of an ordinary guy who went from hustling Italian ices to making hundreds of millions—until it all came crashing down. Praise for *The Wolf of Wall Street* "Raw and frequently hilarious."—The New York Times "A rollicking tale of [Jordan Belfort's] rise to riches as head of the infamous boiler room Stratton Oakmont . . . proof that there are indeed second acts in American lives."—Forbes "A cross between Tom Wolfe's *The Bonfire of the Vanities* and Scorsese's *GoodFellas* . . . Belfort has the Midas touch."—The Sunday Times (London) "Entertaining as pulp fiction, real as a federal indictment . . . a hell of a read."—Kirkus Reviews

Motorcycles & Sweetgrass

2021-06-01 Drew Hayden Taylor A story of magic, family, a mysterious stranger . . . and a band of marauding raccoons. Otter Lake is a sleepy Anishnawbe community where little happens. Until the day a handsome

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Caliva j Ferguson

stranger pulls up astride a 1953 Indian Chief motorcycle – and turns Otter Lake completely upside down. Maggie, the Reserve's chief, is swept off her feet, but Virgil, her teenage son, is less than enchanted. Suspicious of the stranger's intentions, he teams up with his uncle Wayne – a master of aboriginal martial arts – to drive the stranger from the Reserve. And it turns out that the raccoons are willing to lend a hand.

Coordinating the Internet

2019-12-10 Fredrik Lindeberg Många självklarheter i vårt digitala samhälle är beroende av Internet för att fungera. Allt från smarta dörrar för hemtjänster, till självscanningsapparaterna på ICA, till nyare bilar, moderna tillverkningsrobotar, telefoner och affärssystem. Den här licentiatavhandlingen reder ut vad Internet är, hur det styrs och vad det har för praktiska konsekvenser. Tidigare forskning finns bland annat inom telekommunikation där Internet liknas vid andra telekommunikationstjänster, så som kabel-TV eller mobiltelefoni, och inom digitalisering både inom management och informationssystem där Internet i det närmaste tas för givet som teknisk infrastruktur. Här tar jag en ansatts där jag förklarar Internet ur ett kombinerat tekniskt och organisatoriskt perspektiv. Studien är principiellt uppdelad i tre delar. Den första delen fokuserar på att begreppsmässigt hitta ett sätt att diskutera Internet utan att essentiella aspekter faller bort, såsom styrningen eller konsekvenser av den tekniska designen. Jag landar i att Internet är både ett tekniskt och ett organisatoriskt fenomen. Tekniskt i bemärkelsen att det handlar om digital paketbaserad kommunikation (dvs att olika paket kan ta olika väg och att det inte finns ett beroende på en viss specifik väg, eller "krets"), vilket kan särskiljas från exempelvis

kretskopplad kommunikation (dvs en specific väg från sändare till mottagare) eller rent analog kommunikation. I denna tekniska dimension är Internet förhållandevis likt klassisk telekommunikation såsom kabel-TV och mobiltelefoni, och förlitar sig på best-effort paketbaserad kommunikation. I den andra dimensionen, styrning och organisation, är Internet ett explicit bottom-up fenomen som styrs med andra principer och ideal än klassisk telekommunikation. Till sin utformning är denna minsta möjliga koordination som krävs för att möjliggöra koordinering av de tekniska unika identifierare som behövs för att Internet ska fungera (dvs idag DNS- och BGP-flororna av protokoll för användning av namn och nummer på Internet). Båda dimensionerna, de organisatoriska och tekniska, följer samma designprinciper, och generellt är det meningsfullt att se Internet som en ekologi av aktörer snarare än en organisation i strikt teoretiska termer (exempelvis finns ingen tydlig övergripande strategi, organisationsnummer eller löneutbetalare). Det är dessa designprinciper, som ligger väl i linje med systemarkitektursprinciper för datorsystem, som är orsaken till Internets lager-design där man (generellt) inte ska bry sig om vad som händer på andra lager än sitt eget (beskrivet som "separation of concerns" eller i dubbel negation "high cohesion" i texten) samt att ha en minimalistisk ansats till koordinering och enbart koordinera eller skapa beroenden mellan enheter (både tekniskt och organisatoriskt) när det verkligen behövs (beskrivet som "minimum coordination" eller "low coupling" i texten). Den andra delen fokuserar på hur Internet kan socialt påverkas eller förändras till något annat, eller till något med en annan funktion sett som en styrd organisation. Jag använder begreppet social robusthet, som motpol till teknisk robusthet som i hur man tekniskt kan förstöra Internet, för att diskutera dessa aspekter. Slutsatserna här mynnar ut i att Internets explicita bottom-up och problemsuppdelnings-design gör det märkbart svårt för någon att medvetet påverka Internet för att ändra dess beskaffenhet, och dessutom visar jag att även om man praktiskt lyckas ta över de formellt beslutande råden (exempelvis ICANNs och IETFs styrelser) så finns det inga formella eller praktiska hinder för att bara ignorera dem (dvs switching costs för just ICANN eller IETF är

låga, om än tekniskt omständligt med att konfigurera om rötter och routing-tabeller, och betydligt enklare än att gå från IPv4 till IPv6 då utrustning kan behöva ersättas och därmed en betydligt högre switching cost). Med andra ord, det är enklare att byta ut Internets koordinerare än att byta ut Internet mot något som fungerar annorlunda. Däremot är den rådande politiska världsordningen ett hot mot Internet, eftersom den regelstyrda och koordinerade världsordningen inte längre är lika självklar som den varit tidigare. Den tredje och sista studien fokuserar på nätneutralitet, dvs rätten nätverksoperatörer har att fånga värde i andra dimensioner än trafikmängd, som en praktiskt effekt av hur Internet styrs och fungerar. Det primära praktiska bidraget är att nätneutralitet inte får ses som enbart en reglerings och lagstiftningsfråga utan det är mer relevant att prata om i termer av nätneutralitet i praktiken. I den bemärkelsen är lagstiftningens vara eller inte vara mindre intressant än praktisk nätneutralitets vara eller inte vara och en tyngdpunktsförskjutning i den offentliga debatten hade fört diskussionen närmare hur Internet fungerar. Sammanfattningsvis ger Internets designprinciper att marknadskrafter, och ej direkt reglering, ska möjliggöra nätneutralitet. För att förtydliga, tanken är att det ska finnas konkurrens inom de flesta nivåer eller lager, och att det är av vikt att det finns konkurrens rakt igenom så att en kundvilja för paketneutralitet på tjänstenivå även påverkar nätägar- och infrastrukturnivå, så att det är användarnas efterfrågan som leder till nätneutralitet (om den användarviljan finns). Dock kan det mycket väl vara så att man som användare inte är intresserad av nätneutralitet och då ska tjänsteleverantörer, nätägare och infrastrukturoperatörer inte heller tvingas vara neutrala genom lagstiftning då det går stick i stäv med designprinciperna. Inte heller ska en grupps vilja kring nätneutralitet påverka andras möjligheter att välja. Genomgående identifierar jag två kolliderande världsbilder, den distribuerade regelstyrda och koordinerade ordningen i sitt perspektiv med sina förkämpar, och den mer integrerade och suveräna världsordningen med sitt perspektiv och sina förkämpar. Rent praktiskt uppfyller Internet en önskad funktion i den tidigare men ej i den senare, då Internet designmässigt är byggt för

att tillåta snarare än kontrollera och bestämma. Exempelvis finns det inte inbyggda (tekniska) mekanismer i Internet för att till exempel möjliggöra statlig övervakning eller kontroll av material som finns tillgängligt, och då ligger det mer i statens intresse att ha kontrollerade telekommunikationstjänster, såsom kabel-TV, mobiltelefoni och liknande lösningar där man inte helt enkelt kan lägga på ett "extra lager" för att uppnå kryptering, anonymitet eller tillgång till andra tjänster. I texten använder jag perspektiven tillsammans med teknologi, marknader och byråkrati för att fånga upp dynamiken och strömningarna i Internet-ekologin och jämför med tekniska samhällsförändringar, som exempelvis järnvägsnät, postverk och finansiella marknader. Jag konstaterar att Internet har varit styrt av teknologiskt baserade värderingar, till skillnad från de andra exemplen som i huvudsak har utformats av dynamiken mellan byråkrati och marknad. I denna mån förelår jag att teknologi kan användas som strömning och motperspektiv till den klassiska uppställningen med byråkrati och marknad för att beskriva fenomen i digitaliseringens tidsålder. Avhandlingen sätter även pågående trender i ett bredare perspektiv mot både organisation och teknik, och trycker på vikten av att förstå delarna var för sig och tillsammans för att på ett rikare sätt måla upp helheten. The modern society is to a large extent Internet-dependent. Today we rely on the Internet to handle communication for smart doors, self-scanning convenience stores, connected cars, production robots, telephones and ERP-systems. The purpose of this thesis is to unbundle the Internet, its technology, its coordination, and practical and theoretical consequences. Earlier research has, in telecommunications, focused on the Internet as one of many potential telecommunications services, such as cellphones or cable-TV, and the management and information systems field has by and large treated the Internet as black-boxable infrastructure. This thesis explains the Internet from the combined perspectives of technology and coordination. This text contains three empirical studies. The first is focused on conceptualizing and discussing the Internet in a meaningful way using both technology and coordination frameworks. I unceremoniously conclude that the Internet is both a technological and a

coordination phenomenon and neither of these aspects can be ignored. The Internet is technological in that it concerns digital packet switched digital communication (as opposed to circuit switched) or purely analog communications. The technological dimension of the Internet is similar in its constituency to classical telecommunications networks, and has best-effort mechanisms for packet delivery. In the other dimension, coordination, the Internet is an explicit bottom-up phenomenon minimally coordinated (or governed) by other ideals than classical telecommunications networks and systems. At its core this least necessary coordination concerns technical unique identifiers necessary for inter-network communication (in practice today manifested as naming with the DNS protocol suite, and numbering with the BGP protocol suite). Both dimensions follow similar design characteristics; the design of the technical Internet is similar to the design of the coordination of the Internet. These design principles, which are well aligned with software design principles, is the cause of the Internet's layered design ("separation of concerns" in practice) and minimal view of coordination (the "least coordinated Internet"). In general terms it is fruitful to view the Internet and involved actors as an ecology, rather than one organization or entity in need of governance or control. The second study looks at the social resilience of the Internet. That is, is it possible through social means to change what the Internet is or can be viewed as. I use social resilience as a counterpart to technical resilience, i.e. resilience to technical interference. In essence, the bottom-up and separations of concerns design of the coordination aspect of the Internet minimizes possible influence of actors intent on mission disruption. I also practically show that even a take-over of the central councils have little effect the constituency of the Internet, since these councils are not invested with formal powers of enforcement. This thesis suggests that the cost of switching from ICANN and IETF to another set of organizations is quite low due to the nature of the coordination of the Internet, compared to for example, switching all equipment to IPv6 capable equipment. However, the current political situation is a threat to the current Internet regime, since an international and rule-based world

order is no longer on all states' agendas. The final empirical study focus on the practical and theoretical implications of the Internet on the case of net neutrality. The primary contribution is that de facto and de jure net neutrality differ in practice, and as such de facto net neutrality deserves more attention. Also, I suggest that any regulation, either for or against net neutrality, is problematic, since such regulation would interfere with the inherent coordination mechanisms of the Internet. As such regulation should focus on providing the necessary markets for Internet function given the coordination and design of the Internet. As a net neutrality example, net neutral Internet access options should exist as part of a natural service offering if wanted by customers, not due to direct regulation. Throughout the thesis I identify two colliding world orders, both in terms of digital communication networks and terms of organizing society in general: the rule-based and coordinating order with its champions, and the integrated or sovereign order with its champions. In practical terms, the Internet can be considered a want in the former (the distributed perspective), but not the later (the integrative perspective), since the Internet lacks inherent (technical) controls for surveillance and content control which are necessary in a world order where borders are important. Regardless of if that importance stems from state oversight or intellectual property rights legislation. I use these perspectives together with technology, markets and bureaucracy to catch the dynamics of the Internet ecology. I then compare these dynamics with other technological and societal phenomena, such as railway networks, postal services and financial markets. And conclude that the Internet (as conceptualized in this thesis) can best be explained by technological values, in opposite to the other examples which can best be explained by the dynamics of markets and bureaucracies without any real influence of the values of technology. As such, I suggest that the classical frame of markets and bureaucracy can fruitfully be expanded with technology to better explain the Internet and similar digitization phenomena. This thesis puts current trends in a broader perspective based on technology and organization, where the two perspectives together better can draw the full picture in a rich fashion.

Progressive Dystopia

2019-11-15 Savannah Shange San Francisco is the endgame of gentrification, where racialized displacement means that the Black population of the city hovers at just over 3 percent. The Robeson Justice Academy opened to serve the few remaining low-income neighborhoods of the city, with the mission of offering liberatory, social justice--themed education to youth of color. While it features a progressive curriculum including Frantz Fanon and Audre Lorde, the majority Latinx school also has the district's highest suspension rates for Black students. In *Progressive Dystopia* Savannah Shange explores the potential for reconciling the school's marginalization of Black students with its sincere pursuit of multiracial uplift and solidarity. Drawing on ethnographic fieldwork and six years of experience teaching at the school, Shange outlines how the school fails its students and the community because it operates within a space predicated on antiblackness. Seeing San Francisco as a social laboratory for how Black communities survive the end of their worlds, Shange argues for abolition over revolution or progressive reform as the needed path toward Black freedom.

A Life Decoded

2007-10-18 J. Craig Venter The triumphant memoir of the man behind one of the greatest feats in scientific history Of all the scientific achievements of the past century, perhaps none can match the deciphering of the human genetic code, both for its technical brilliance and for its implications for our future. In *A Life Decoded*, J. Craig Venter traces his rise from an uninspired student to one of the most fascinating and controversial figures in science today. Here, Venter relates the unparalleled drama of the quest to decode the human genome—a goal he predicted he could achieve years earlier and more cheaply than the government-sponsored Human Genome Project, and one that he fulfilled in 2001. A thrilling story of detection, *A Life Decoded* is also a revealing, and often troubling, look at how science is practiced today.

Idea Man

2012 Paul Allen What's it like to start a revolution? How do you build the biggest tech company in the world? And why do you walk away from it all? Paul Allen co-founded Microsoft. Together he and Bill Gates turned an idea writing software into a company and then an entire industry. This is the story of how it came about: two young mavericks who turned technology on its head; the bitter battles as each tried to stamp his vision on the future; and, the ruthless brilliance and fierce commitment. And finally, Allen's extraordinary step in walking away from it all to discover what it is you do after you've already changed the world.

Mud, Muscle, and Miracles

2009 C. A. Bartholomew By the start of the 20th century, the U.S. Navy had developed a fledgling salvage capability. Today, under the aegis of the Supervisor of Salvage, the Navy routinely handles assignments around the world, guarding U.S. naval and maritime interests and responding to requests for assistance from our allies. *Mud, Muscle, and Miracles* takes its reader on a journey through the evolution of salvage--from the construction of a cofferdam to reveal battleship Maine at the bottom of Havana harbor in 1911 to the use of side-scan sonar and remotely operated vehicles to recover aircraft debris and complete vessels from the depths. The story is one of masterful seamanship, incomparable engineering, and absolute ingenuity and courage. It is also the history of one of our nation's longest-lasting public-private partnerships--that of the commercial salvage industry and the U.S. Navy. The second edition updates U.S. Navy salvage history through the beginning of the 21st century and chronicles 18 additional, precedent-setting marine salvage and deep-ocean recovery operations.

Stone Butch Blues

2010-11 Leslie Feinberg Published in 1993, this brave, original novel is considered to be the finest account ever written of the complexities of a transgendered existence. Woman or man? That's the question that rages like a storm around Jess Goldberg, clouding her life and her identity.

Growing up differently gendered in a blue-collar town in the 1950s, coming out as a butch in the bars and factories of the pre-feminist 60s, deciding to pass as a man in order to survive when she is left without work or a community in the early 70s. This powerful, provocative and deeply moving novel sees Jess coming full circle, she learns to accept the complexities of being a transgendered person in a world demanding simple explanations: a he-she emerging whole, weathering the turbulence.

Samsung Rising

2020-03-17 Geoffrey Cain An explosive exposé of Samsung that “reads like a dynastic thriller, rolling through three generations of family intrigue, embezzlement, bribery, corruption, prostitution, and other bad behavior” (The Wall Street Journal). **LONGLISTED FOR THE FINANCIAL TIMES AND MCKINSEY BUSINESS BOOK OF THE YEAR AWARD** Based on years of reporting on Samsung for The Economist, The Wall Street Journal, and Time, from his base in South Korea, and his countless sources inside and outside the company, Geoffrey Cain offers a penetrating look behind the curtains of the biggest company nobody in America knows. Seen for decades in tech circles as a fast follower rather than an innovation leader, Samsung today has grown to become a market leader in the United States and around the globe. They have captured one quarter of the smartphone market and have been pushing the envelope on every front. Forty years ago, Samsung was a rickety Korean agricultural conglomerate that produced sugar, paper, and fertilizer, located in a backward country with a third-world economy. With the rise of the PC revolution, though, Chairman Lee Byung-chul began a bold experiment: to make Samsung a major supplier of computer chips. The multimillion-dollar plan was incredibly risky. But Lee, wowed by a young Steve Jobs, who sat down with the chairman to offer his advice, became obsessed with creating a tech empire. And in *Samsung Rising*, we follow Samsung behind the scenes as the company fights its way to the top of tech. It is one of Apple's chief suppliers of technology critical to the

iPhone, and its own Galaxy phone outsells the iPhone. Today, Samsung employs over 300,000 people (compared to Apple's 80,000 and Google's 48,000). The company's revenues have grown more than forty times from that of 1987 and make up more than 20 percent of South Korea's exports. Yet their disastrous recall of the Galaxy Note 7, with numerous reports of phones spontaneously bursting into flames, reveals the dangers of the company's headlong attempt to overtake Apple at any cost. A sweeping insider account, Samsung Rising shows how a determined and fearless Asian competitor has become a force to be reckoned with.

Catfish and Mandala

2010-04-01 Andrew X. Pham A Vietnamese Bicycle Days by a stunning new voice in American letters. Andrew X. Pham dreamed of becoming a writer. Born in Vietnam and raised in California, he held technical jobs at United Airlines-and always carried a letter of resignation in his briefcase. His father had been a POW of the Vietcong; his family came to America as "boat people." His sister committed suicide, prompting Andrew to quit his job. He sold all of his possessions and embarked on a year-long bicycle journey that took him through the Mexican desert, where he was treated as a bueno hermano, a "good brother"; around a thousand-mile loop from Narita to Kyoto in Japan; and, after five months and 2,357 miles, to Saigon, where he finds "nothing familiar in the bombed-out darkness." In Mexico he's treated kindly as a Vietnamito, though he shouts, "I'm American, Vietnamese American!" In Vietnam, he's taken for Japanese or Korean by his countrymen, except, of course, by his relatives, who doubt that as a Vietnamese he has the stamina to complete his journey ("Only Westerners can do it"); and in the United States he's considered anything but American. A vibrant, picaresque memoir written with narrative flair and a wonderful, eye-opening sense of adventure, Catfish and Mandala is an unforgettable search for cultural identity.

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